

Zell/Lurie Real Estate Center at the Wharton School

WHY BECOME A MEMBER?

The mission of the Zell/Lurie Real Estate Center focuses on research, educating future industry leaders, industry outreach and professional development. Our professional and academic success is based on support from prominent industry leaders who constitute our membership. Member contributions support research into domestic and global property markets, help train our students to be future leaders of the real estate industry, and help provide various programs for our industry supporters.

We view one of our key roles as being a convener of events at which people can freely discuss the pressing topics of the day and of the future. These meetings are superb networking opportunities that attract hundreds of top real estate professionals and feature discussions on key issues facing the industry. Zell/Lurie members enjoy a special relationship with our students—they mentor them as part of our Career Mentor Program and engage in discussions with them during small group lunches.

We offer two types of membership:

SUSTAINING MEMBERSHIP

Sustaining Membership involves a tax deductible contribution of \$7,500 per year. Sustaining members may add Associate Members from their firms for \$500 each per year. They may also invite up to three guests from outside their firms to most of our events. If you decide to become a Sustaining Member, you and your Associate Members will attend our Fall and Spring Members' Meetings at no additional cost.

RESEARCH SPONSOR MEMBERSHIP

Research Sponsor Membership involves a tax deductible contribution of \$15,000 per year. Our Executive Committee Members are selected from within our prominent pool of Research Sponsors. Research Sponsors may add Associate Members from their firms for \$500 each per year, and may invite up to five guests from outside their firms to most of our events. If you decide to become a Research Sponsor, you and your Associate Members will attend our meetings at no additional cost.









Research Sponsor Membership



WHY BECOME A RESEARCH SPONSOR?

Our Research Sponsors provide added support for our core missions. Their financial support is essential to our attracting and retaining the very best faculty at Wharton to educate the future leaders of the industry and to ensure that our dynamic research agenda encompasses topics of interest to those on the profession's front line. They also support and help plan the Zell/Lurie Center's annual meetings—the preeminent gatherings for real estate leaders.

ACCESS TO EXCLUSIVE PROGRAMMING

Research Sponsors take part in select small group programs — roundtable discussions, special lectures, and purely social events — with some of the nation's most influential leaders. Previous guests include Joshua Harris of Apollo Global Management, New York Islanders' Owner Jon Ledecky, New York's Mayor Michael Bloomberg, Governor Chris Christie, Jamie Dimon, David Bonderman of TPG Capital, architect Robert A.M. Stern, James Seppala of The Blackstone Group, Léon Bresller of Aermont Capital LLP, CNN's Fareed Zakaria, Senator Marco Rubio, Michael J. Cavanagh of the Comcast Corporation, Professor Jacques deLisle from the University of Pennsylvania, and Sam Zell. Research Sponsors gather annual for exclusive dinner events before the Members' Meeting.

Research Sponsors gathered at Aquavit in New York City on April 10, 2023. The dinner featured a conversation with Jon Gray, President and Chief Operating Officer of Blackstone, and Roy March, Chief Executive Officer of Eastdil Secured. In addition to meeting in the Spring, on November 6, 2023 Research Sponsors met at Gabriel Kreuther Restaurant in New York. The dinner featured a conversation with Hamid R. Moghadam, Co-Founder, Chairman and CEO of Prologis, and David O'Connor, Board of Directors, Prologis.

Prior to this year's Fall Members' Meeting, Research Sponsors dined at the Pennsylvania Academy of Fine Arts in Philadelphia. This year's dinner included a talk by Bilge Yilmaz, Wharton Private Equity Professor; Professor of Finance; Academic Director, Harris Family Alternative Investments Program, The Wharton School .

UNIQUE RELATIONSHIPS WITH OUR STUDENTS

Research Sponsors enjoy a special relationship with Wharton students. In addition to the opportunity to connect with students through the Career Mentor Program, and through access to the online student resume book, only Research Sponsors are invited to participate in the Ballard Executive Visitor program. Each year, the Center invites 10 to 15 Research Sponsors to come speak with our students from the five Penn real estate clubs (Wharton MBA, Wharton Undergraduates, Penn Carey Law School, Weitzman School of Design, and PSWiRE).

The speaker and students talk over an informal lunch provided by the Center. Afterwards, the speaker typically offers office hours to individual students who meet with the professional for one-on-one sessions of 10 to 20 minutes. These lunch meetings provide lasting value to our Research Sponsors and to our students.

OVERVIEW: The Benefits of Research Sponsorship

- Access to exclusive small group programming domestically and abroad.
- Close ties with Wharton students the Ballard Executive Visitor Program.
- Executive Committee Members are chosen from our Research Sponsors.
- The Opportunity to add up to five Associate Members from your firm for \$500 each per year.
- The opportunity to bring up to five guests outside your firm to most events.





2024 Fall Members' Meeting Agenda

ZELL/LURIE REAL ESTATE CENTER FALL MEMBERS' MEETING 2024 THURSDAY, OCTOBER 24 AND FRIDAY, OCTOBER 25, 2024 RESEARCH SPONSOR DINNER: PENNSYLVANIA ACADEMY OF THE FINE ARTS DAY MEETING: THE INN AT PENN, PHILADELPHIA

THURSDAY, OCTOBER 24, 2024

6:00 to 7:00 p.m.	Registration, Cocktails, Hors d'oeuvres
7:00 p.m.	Dinner at Pennsylvania Academy of the Fine Arts, 118-128 N Broad Street, Philadelphia PA 19102
7:45 p.m.	Featured Speaker: Bilge Yilmaz, Wharton Private Equity Professor; Professor of Finance; Academic Director, Harris Family Alternative Investments Program, The Wharton School

FRIDAY, OCTOBER 25, 2024

7:30 to 9:00 a.m.	Executive Committee Meeting EXECUTIVE COMMITTEE MEMBERS ONLY Suite 300, Third Floor
8:00 to 9:00 a.m.	Registration, Networking Breakfast Lobby Area
9:00 to 9:15 a.m.	 Welcoming Remarks and State of the Center Woodlands Ballroom Joe Gyourko, Martin Bucksbaum Professor, Real Estate, Finance, Business Economics & Public Policy; Nancy A. Nasher and David Haemisegger Director of the Zell/Lurie Real Estate Center at the Wharton School Maisy Wong, James T. Riady Associate Professor of Real Estate; Assistant Director, Grayken Program in International Real Estate, Zell/Lurie Real Estate Center at the Wharton School
9:15 to 10:00 a.m.	The Economy, Credit Markets, Policy and What It All Means for Real Estate A Discussion with Torsten Slok, Chief Economist, Apollo Facilitator: Joe Gyourko
10:00 to 10:20 a.m.	Networking Break
10:20 to 11:05 a.m.	The Ina and Lew Heafitz Keynote Speaker: Ethan Mollick , Ralph J. Roberts Distinguished Faculty Scholar, Associate Professor of Management, Co-Director, Generative AI Lab at Wharton "Co-Intelligence: Working with AI and Transformation in Real Estate"
11:05 to 11:30 a.m.	Networking Break

11:30 to 12:30 p.m.	 Panel: Emerging/New Real Estate Sectors Moderator: Maisy Wong, James T. Riady Associate Professor of Real Estate; Assistant Director, Grayken Program in International Real Estate, Zell/Lurie Real Estate Center at the Wharton School Panelists: Leo Addimando, Co-Founder & Managing Partner, Alterra Property Group, LLC Johnny Powers, Co-Founder and Chairman, Suntex Marinas Gary Wojtaszek, Founder, RecNation RV & Boat Storage
12:30 to 1:30 p.m.	Lunch
1:30 to 2:30 p.m.	 Panel: What is Really Happening in the Office Sector: "The Bull and Bear Case" Moderator: David Helfand, Chair, Chief Executive Officer and President of Equity Commonwealth Panelists: Jeff Brown CFA, Chief Investment Officer, Beacon Capital Partners Michael Franco, President and Chief Financial Officer, Vornado Realty Trust Rocky Fried, Managing Member, Farallon Capital Management
2:30 to 2:45 p.m.	Networking Break
2:45 to 3:30 p.m.	Fireside Chat: Eric Lang, Senior Managing Director of External Private Markets, Teacher Retirement System of Texas Moderator: Richard Mack, Chief Executive Officer and Co-Founder, Mack Real Estate Group
3:30 to 3:35 p.m.	Closing Comments: Andy Jonas



2024 Spring Members' Meeting Agenda

ZELL/LURIE REAL ESTATE CENTER SPRING MEMBERS' MEETING 2024 THURSDAY, APRIL 18 AND FRIDAY, APRIL 19, 2024 DINNER & DAY MEETING: THE RITTENHOUSE HOTEL

THURSDAY, APRIL 18, 2024

6:00 to 7:00 p.m.	Registration, Cocktails, Hors d'oeuvres Grand Salon, Reception area outside Grand Ballroom
	Research Sponsors' Reception (Research Sponsors, Executive Committee Members & Special Guests Only) <i>Parkview Suite, 4th Floor</i>
7:00 p.m.	Dinner Grand Ballroom
7:30 to 7:45 p.m.	Awards: Recognition of student and faculty award winners
7:45 to 8:30 p.m.	Featured Speaker: Kent Smetters, Boettner Professor, Professor of Business Economics and Public Policy "Federal Debt and Financial Markets"
FRIDAY, APRIL 19, 2024	
7:30 to 9:00 a.m.	Executive Committee Meeting EXECUTIVE COMMITTEE MEMBERS ONLY <i>Parkview Suite, 4th Floor</i>
8:00 to 9:00 a.m.	Registration, Networking Breakfast Grand Salon & Grand Ballroom
9:00 to 9:10 a.m.	 Welcoming Remarks <i>Grand Ballroom</i> Joe Gyourko, Martin Bucksbaum Professor, Real Estate, Finance, Business Economics & Public Policy; Nancy A. Nasher and David Haemisegger Director of the Zell/Lurie Real Estate Center at the Wharton School Ronald J. Kravit, Senior Managing Director, Cerberus Capital Management; Chair, Advisory Board, Zell/Lurie Real Estate Center at the Wharton School
9:10 to 10:00 a.m.	Session #1—Exploring the Transformative Impact of AI on Real Estate Moderator: Ron Kravit Panelists: Elie Finegold, Managing Director, Venture & Technology, Crow Holdings John Fitzpatrick, Senior Managing Director and Chief Technology Officer of Alternative Asset Management Technology, Blackstone Minna Song, CEO, EliseAI
10:00 to 10:20 a.m.	Networking Break

10:20 to 11:10 a.m.	Session #2 – Keynote Speaker: David Wasserman "A Look Into the Political Future This Election Year"
	David Wasserman, Senior Editor & Election Analyst, Cook Political Report
11:10 to 11:30 a.m.	Networking Break
11:30 a.m. to 12:20 p.m.	 Session #3: Where Will the Best Risk-Adjusted Returns Be in Real Estate Going Forward Moderator: Andy Jonas, Managing Director, Goldman, Sachs & Co., LLC Panelists: Adam Gallistel, Americas Regional Head, Real Estate, GIC Jay Mantz, President, Rialto Management Jacob Werner, Senior Managing Director and Co-Head of Americas Acquisitions, Blackstone Real Estate
12:20 to 1:20 p.m.	Networking Lunch
1:20 to 2:10 p.m.	Session #4 – Opportunities in Distress: When, Where and How Much? Moderator: Joe Gyourko Panelists: Cia Buckley Marakovits, President, Chief Investment Officer, Partner, Dune Real Estate Michael Maturo, President, RXR Realty Dino Paparelli, Global Head of Commercial Real Estate, Deutsche Bank
2:10 to 2:20 p.m.	Networking Break
2:20 to 3:10 p.m.	Session #5 – Data Centers: Why the Favored Sector and For How Long? Moderator: Professor Maisy Wong, Assistant Director, Zell/Lurie Real Estate Center at Wharton Panelists: Anubhav Raj, Chief Financial Officer, Aligned Data Centers Achal Sakaria, Managing Director, Goldman Sachs Greg Wright, CIO, Digital Realty (Waiting to confirm)
3:10 to 3:15 p.m.	Closing Comments Andy Jonas, Global Co-Head of the Real Estate Department, Goldman Sachs



2024 London <u>Progra</u>m Agenda

GRAYKEN PROGRAM IN INTERNATIONAL REAL ESTATE Zell/Lurie Real Estate Center at the Wharton School Wednesday, May 15, 2024 The Royal Automobile Club

WEDNESDAY, MAY 15, 202	4
12:00 to 1:00 p.m.	Registration & Lunch
1:00 to 1:10 p.m.	Welcoming Remarks Joe Gyourko, Martin Bucksbaum Professor of Real Estate, Finance and Business Economics & Public Policy, Nancy A. Nasher and David J. Haemisegger Director, Zell/Lurie Real Estate Center at the Wharton School.
1:10 to 2:00 p.m.	Moderated Conversation: Current Economic Outlook and the Consequences for Real Estate Investing. Speaker: Silvia Ardagna, Chief European Economist, Barclays Facilitator: Maisy Wong, James T. Riady Associate Professor of Real Estate; Assistant Director, Grayken Program in International Real Estate, Zell/Lurie Real Estate Center
2:00 to 2:20 p.m.	Break
2:20 to 3:10 p.m.	Panel: Debt vs. Equity - Where Are the Best Risk-Adjusted Returns to be Found? Moderator: Patrick Long, Managing Director, Co-Head of European Real Estate and Hospitality, Lazard Panelists: Joanne McNamara, Executive Vice President – Europe, Oxford Properties Harm Meijer, Founding Partner, Icamap Ed Siskind, Founder & CEO, Cale Street LLP
3:10 to 3:30 p.m.	Break
3:30 to 4:20 p.m.	Moderated Conversation: Where Blackstone Is Investing and Why. Speaker: James Seppala, Senior Managing Director, Blackstone Facilitator: James McCaffrey, Managing Director, Eastdil Secured
4:20 to 5:10 p.m.	Panel: Data Never Sleeps – The Impact of AI on Demand for Data Centers. Moderator: Alex Burgoyne, Head of Data Centre Valuations, Knight Frank Panelists: Jakob Carnemark, Founder, Endeavour Bill Davis, Chief Investment Officer, Pure Data Centers Jean-Philippe Establier, VP, Acquisitions & Investments, Digital Realty
5:10 to 5:15 p.m.	Closing Comments - Joe Gyourko, James Seppala, Patrick Long



2024 Singapore Program Agenda

GRAYKEN PROGRAM IN INTERNATIONAL REAL ESTATE ZELL/LURIE REAL ESTATE CENTER AT THE WHARTON SCHOOL WEDNESDAY, SEPTEMBER 11, 2024 THE RAFFLES HOTEL THE PALM BALLROOM

WEDNESDAY, SEPTEMBER 11, 2024

12:00 to 1:00 p.m.	Registration & Lunch
1:00 to 1:10 p.m.	Welcoming Remarks Joe Gyourko, Martin Bucksbaum Professor, Real Estate, Finance, Business Economics & Public Policy; Nancy A. Nasher and David Haemisegger Director of the Zell/Lurie Real Estate Center at the Wharton School Alan Miyasaki, Senior Managing Director & Head of Asia Acquisitions, Blackstone
1:10 to 2:10 p.m.	Panel: Investment Environment Moderator: Panelist:
2:10 to 3:10 p.m.	Fireside Chat: Facilitator: Speaker: David Basmajian,
3:10 to 3:30 p.m.	Networking Break
3:30 to 4:30 p.m.	Panel: Singapore's Evolving Role in Asia Moderator: Panelists: Lay Way Lim, UOB, Lender Jonathan Quek, Citi, Banker
4:30 to 4:45 p.m.	Closing Comments Joe Gyourko , Martin Bucksbaum Professor, Real Estate, Finance, Business Economics & Public Policy; Nancy A. Nasher and David Haemisegger Director of the Zell/Lurie Real Estate Center at the Wharton School